



International Federation for Systems Research

Freyung 6/6, A-1010 Vienna, Austria

<http://www.ifsr.org>

CERTIFICATE OF MEMBERSHIP

On November 10, 2014 the IFSR accepted by general vote the

Hai Phong Systems Science Society (HPSSS)

as a FULL member of the IFSR.

The membership number is 53.

The IFSR is looking forward to a good cooperation and
to the new impulses this will bring to both societies.

A handwritten signature in black ink, appearing to read 'G. Metcalf', written in a cursive style.

Dr. Gary Metcalf
(President)

A handwritten signature in black ink, appearing to read 'G. Chroust', written in a cursive style.

Prof. Gerhard Chroust
(Secretary General)